





PRODUCTS 2

A worldwide leader in the industrial gas industry

for more than 80 years



\$12.6 billion
In FY23



+60

Years of experience in hydrogen



+250,000 Customers



+50

Countries



+750
Production facilities



+23,000 Employees





A leading company in the

industrial & medical gases sector

for more than 125 years



126

Years of business activity



+30

Industries Served



31

Production facilities



+800

Employees



2

High purity laboratories



1

R&D centre



THE WORLD LARGEST HYDROGEN SUPPLIER

leading the transition

to low carbon hydrogen production



>60 years of hydrogen experience



8,000 tons/day of hydrogen production in 110 plants



of hydrogen energy technology development

At the forefront







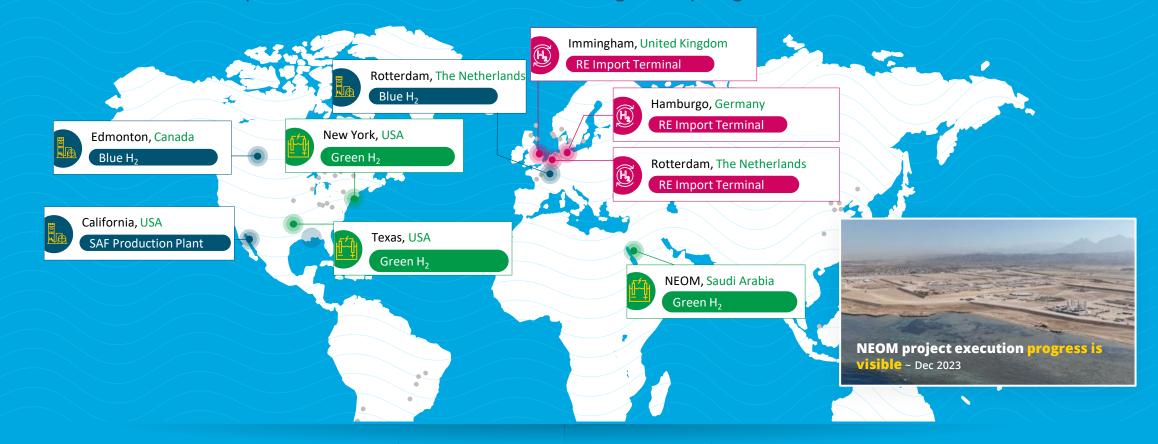






is investing

in the production of new low carbon blue & green hydrogen to lead the transition



\$15 billion

in energy transition projects

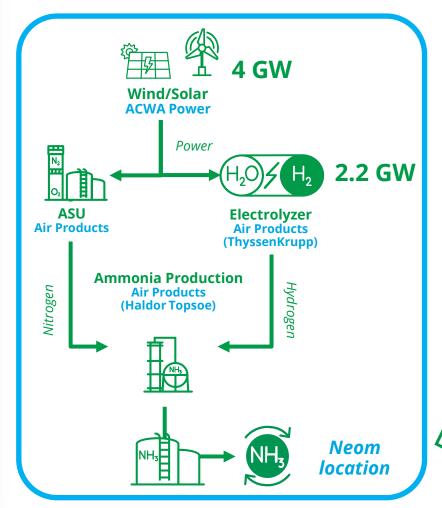
>1,000 tons/day of green hydrogen

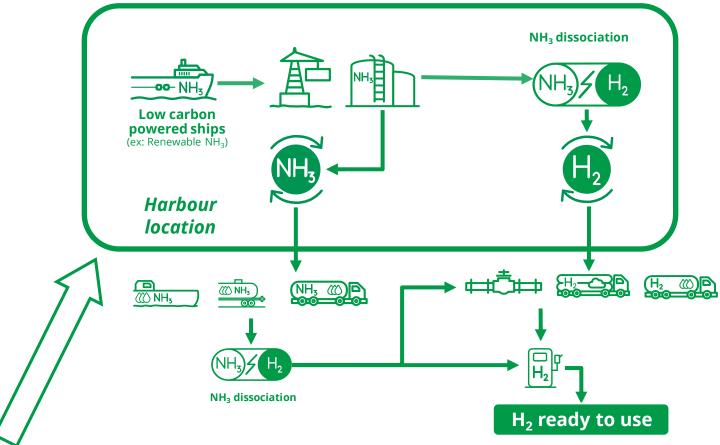
>2,500 tons/day of blue hydrogen

NEOM green hydrogen project

Investment \$8.4 billions

Supplying global customers with 650 tons/day green H2







3 NEW

import terminals in Europe

to support European hydrogen production capacity







UK - Immingham







NL - Rotterdam







DE - Hambourg

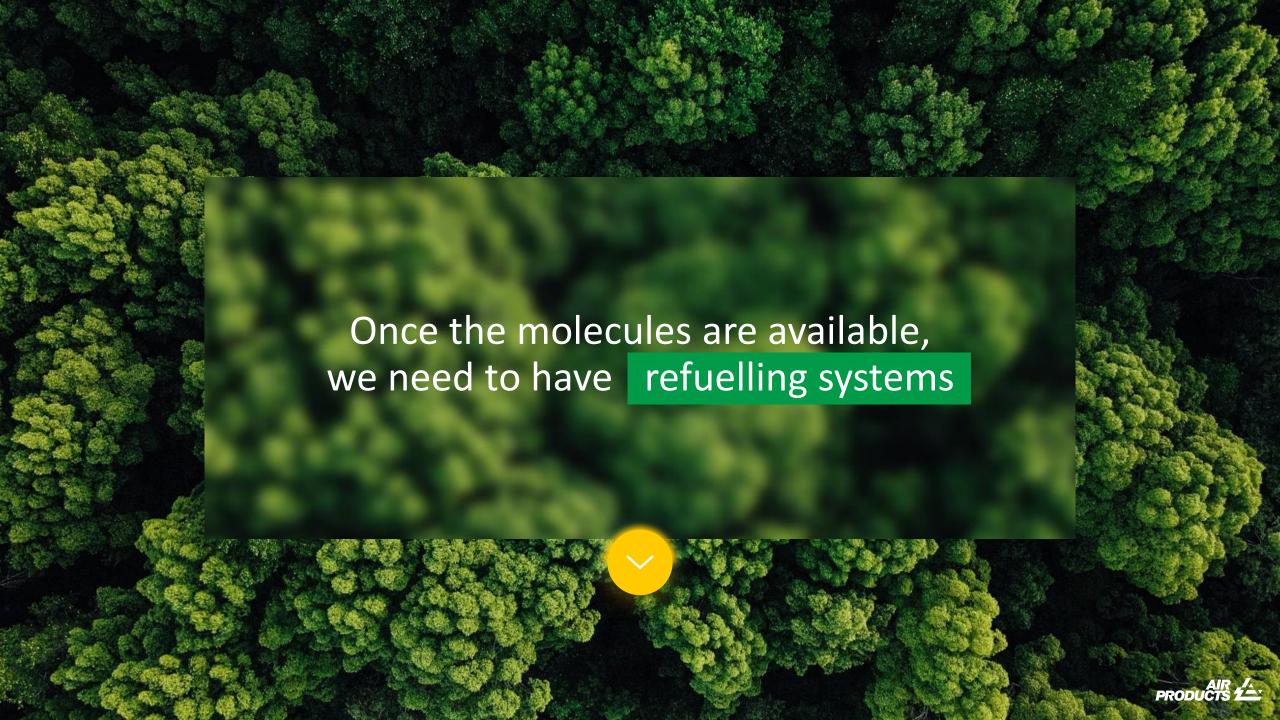


Full infrastructure to import large quantities of renewable energy



Very large unique storage tank: will store imported renewable energy in the form of green ammonia







hydrogen refuelling projects





has a very long history

in setting up hydrogen refuelling systems



Patents
Hydrogen Fuelling



+30

Years
Safe Fuelling



We need to have high capacity,

high reliability stations for buses and trucks

at reasonable intervals along key thoroughfares

We have already started



MANY MORE
O COME!



Our hydrogen refuelling solutions

are tailored to market needs



Gas based Station (350 bar)

Up to 1 ton/day

Buses Small Fleets



Liquid based Station (350 bar)

Up to 5 tons/day

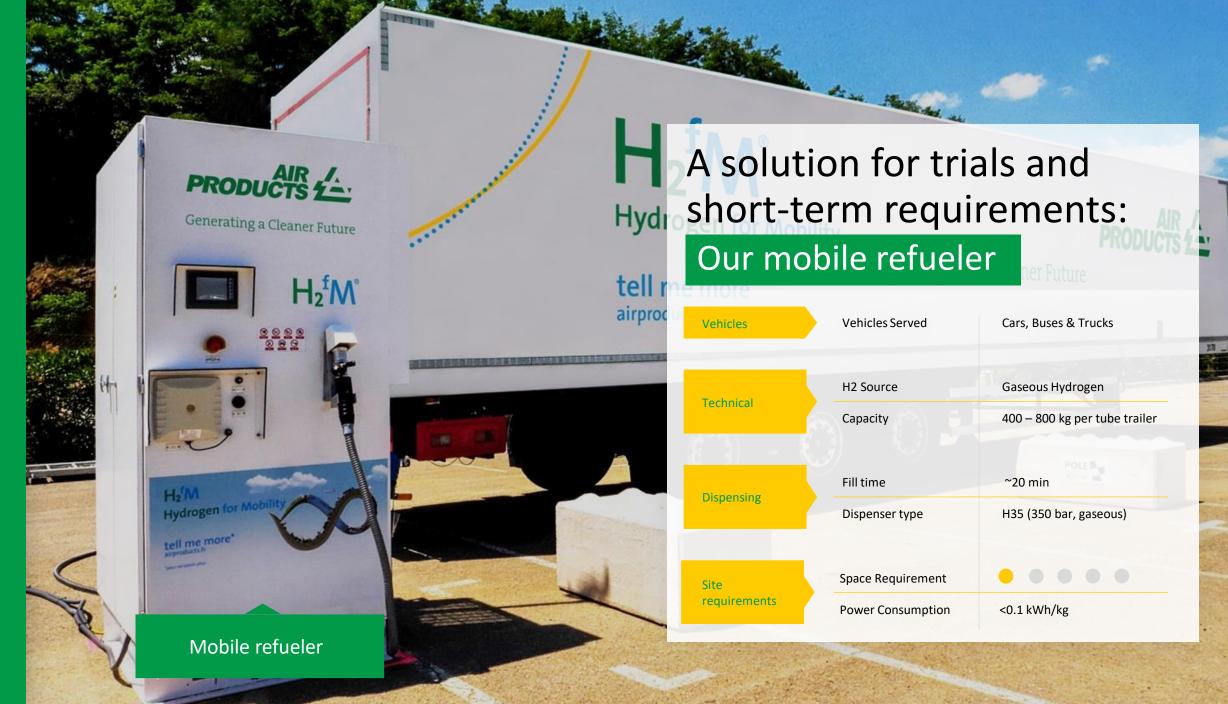
Buses Large Fleets



Multimodal Station (350 & 700 bar)

Up to 5 tons/day

Buses & HDV Fleets









WE NEED TO ACT NOW

We only have few years to give us the capacity to reach the ambitious objectives set by the EU



Domestic renewable H₂

10 million tons of H₂ by 2030



Imported renewable H₂

10 million tons of H₂ by 2030





that we need legislators to do to achieve those targets



Stimulating

market demand for clean hydrogen



Focus on

accomplishment of the decarbonization targets



Ensure

equal treatment for imports & domestic H₂ production (RFNBO fulfillment)





sustainability a reality



To reduce

our Scope 1, 2, 3 carbon emissions by 30% by 2030



To achieve

zero carbon emissions by 2050



To fully decarbonising

our fleet of ~ 3000 vehicles by 2030



To procure

H2FC vehicles for our fleet



To deploy

the necessary
public HRSs
to meet the needs
of our fleet and the
market





Together

we can best partner to ensure that we can deliver on EU decarbonisation targets



